



中保科技集團
TAIWAN SECOTEC GROUP

Investor Conference

2026.03.18

Stock Symbol : 9917

Keynote Speaker : Frank Lin, Chairman of TAIWAN SECOTEC

Disclaimer

- The contents of this presentation have been prepared in accordance with the reviewed financial statements, and the financial statements have been prepared in accordance with IFRS, and the complete contents and data are based on the financial statements.
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- Except as required by law, the Company is not obligated to proactively update the presentation of its future outlook in response to the generation of new information or the occurrence of future events.

Agenda

- 01 4Q2025 Financial Results
- 02 2026 Business Outlook
- 03 Q&A

Solid Fundamentals x Stable Cash Flow x Consistent Shareholder Value

1 8 Consecutive Years of Record-High Revenue

2 Eight Consecutive Years of Profit Growth

3 Dividend Payout Ratio of ~80%–92% Over the Past 8 Years

4 35 Consecutive Years of Dividend Payments

5 ROE Sustained at 19%–22% Over the Past 9 Years

6 Post-Transformation 5-Year Revenue CAGR From 1% to 6%, Outperforming Industry Peers



01

4Q2025 Financial Results

Income Statements



Unit: NT\$ M

	2025	2024		YoY	
Revenue	18,982	17,859	1,123	+6.29%	↑
Gross Profit	6,179	5,816	363	+6.25%	↑
Gross Margin(%)	32.55%	32.56%		-0.01%	
Operating Expenses	3,130	2,950	181	+6.12%	
Operating Expenses Rate(%)	16.49%	16.52%		-0.03%	
Operating Income	3,049	2,866	183	+6.38%	↑
Operating Margin(%)	16.06%	16.05%		+0.01%	
Net Income	3,059	2,893	166	+5.75%	↑
Net Profit Margin(%)	16.12%	16.20%		-0.08%	
EPS	6.77	6.42	0.35	+5.45%	↑

Balance Sheets



Unit: NT\$ M

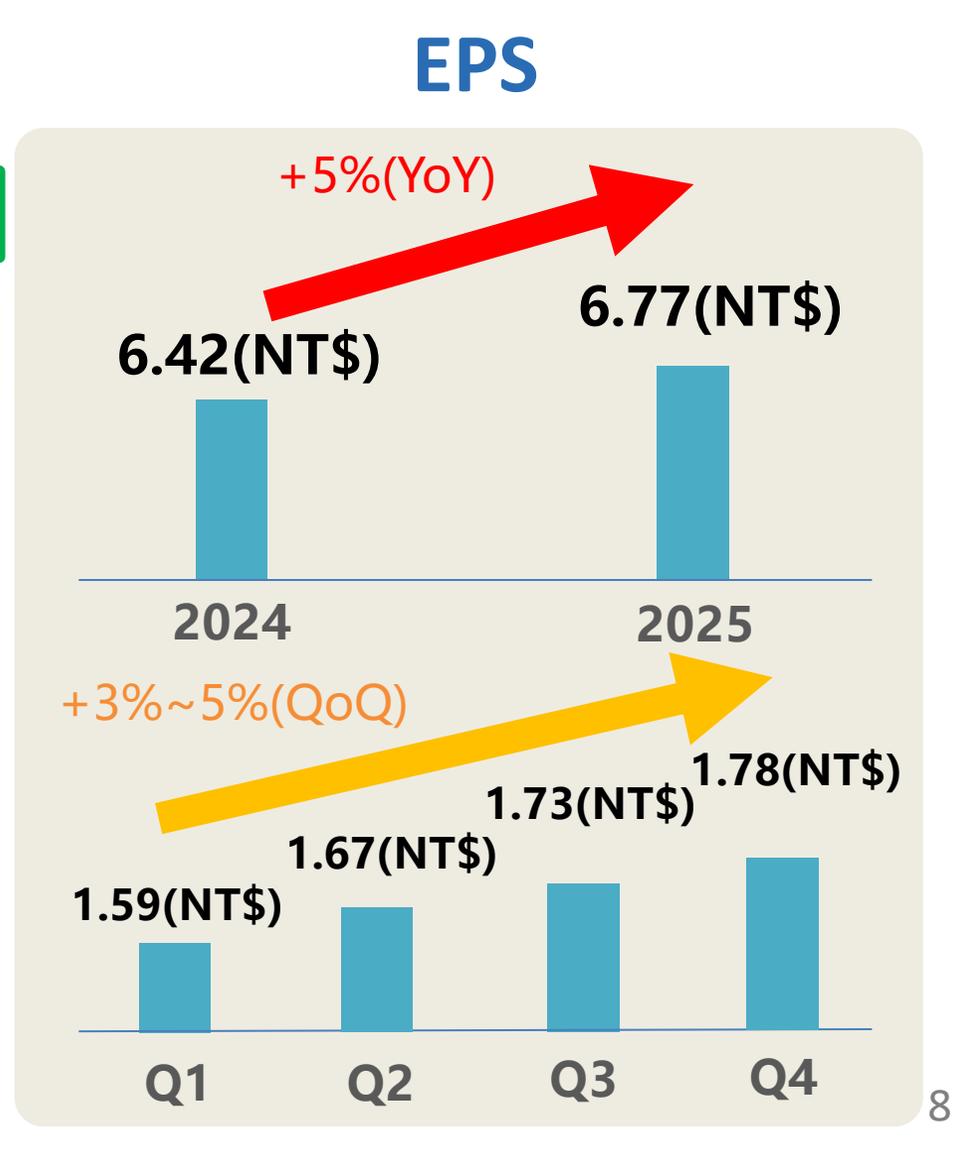
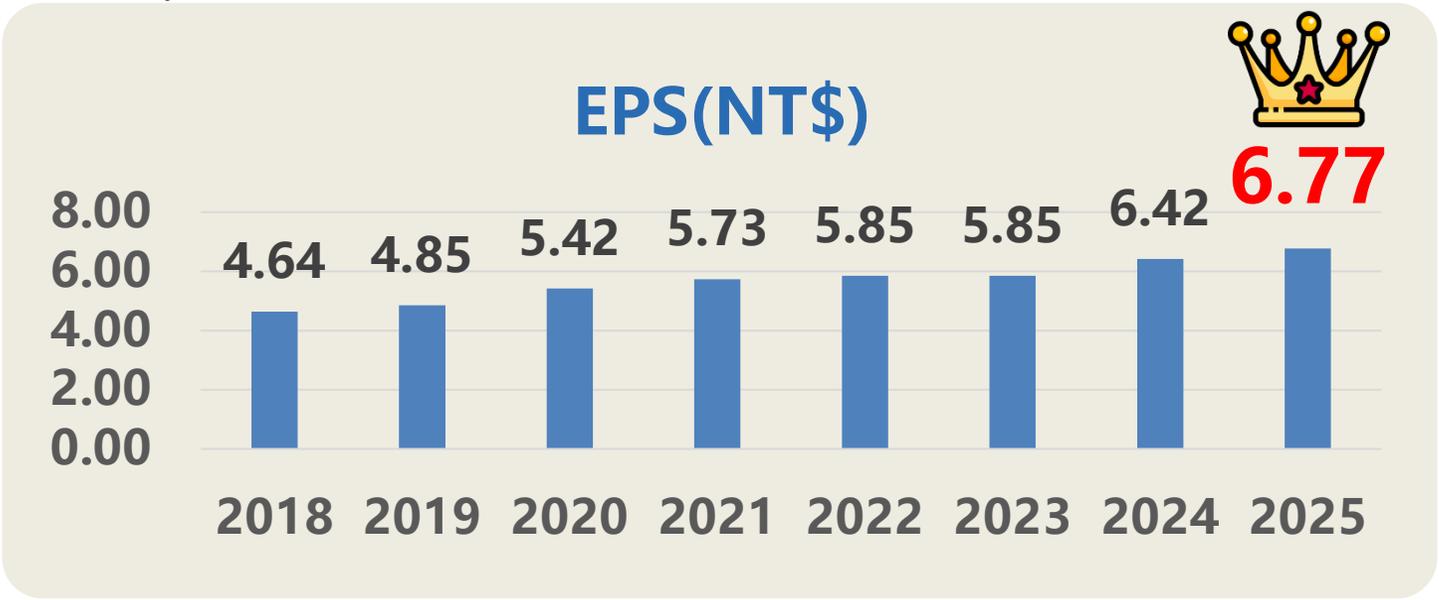
	2025.12.31	%	2024.12.31	%	YoY
Cash and cash equivalents	5,847	19%	5,460	19%	+7%
Accounts receivable (including related parties)	1,302	4%	1,353	5%	-4%
Prepayments	1,053	3%	941	3%	+12%
Investments accounted for using the equity method	5,238	17%	4,942	17%	+6%
Property, plant and equipment	10,613	34%	9,889	35%	+7%
Right-of-use assets	1,604	5%	1,077	4%	+49%
Total Assets	30,862	100%	28,265	100%	+9%
Current liabilities	8,833	29%	7,847	28%	+13%
Non-current liabilities	7,830	25%	6,932	25%	+13%
Total Liabilities	16,663	54%	14,778	52%	+13%
Capital	4,512	15%	4,512	16%	+0%
Total Equity	14,199	46%	13,486	48%	+5%

Resumed stock dividends after a 12-year hiatus • Continuous QoQ EPS Growth



Year	2017	2018	2019	2020	2021	2022	2023	2024	2025
Cash Dividend	4.0	4.0	4.0	5.0	5.0	5.0	5.2	5.2	5.7+
Stock Dividend									0.5
Yield(%)	4.5	4.5	4.6	5.8	5.3	4.9	4.7	4.2	9.9 (Note)
Pay Out Ratio(%)	80.0	86.2	82.5	92.3	87.3	85.5	88.9	81.0	84.2

Note: The cash yield is 5%



Three Highlights in Departments



Unit: NT\$ M

Departments		2025	%	2024	%	YoY		
My Vita		6,586	35%	6,297	35%	289	+5%	
Cash in transit (CIT)	LEEBAO SECURITY LEEBAO TECHNOLOGY	1,670	9%	1,437	8%	233	+16%	
Smart City	Smart Parking	2,049	11%	1,965	11%	84	+4%	
	Disaster Prevention + Systems	2,073	11%	1,866	10%	207	+11%	
	Care	376	8%	349	8%	27	+8%	

2026

Business Outlook 1

Secom My Vita

Focusing on Disaster Prevention
Upgrades to Redefine Smart Safety

AI disaster prevention helps minimize both physical damage and business losses



Building Fires during Jan-Dec 2025 4,847 cases , **13.3** Building Fires Daily

Types of Building Fires (Jan. to Dec. 2025)

Types of Building	Fires
1 Detached House	1,854
2 Apartment Complex	1,568
Office Building	78
Business Building	214
Mixed-Use Building	112
3 Factory	386
4 Warehouse	295
Temple	54
Others	286

Disaster Loss Case Studies:

- 2025/Feb. Gas Explosion Incident at a Shopping Mall in Taichung
- 2025/Jul. Fire Incident at a Battery Factory in Kaohsiung
- 2025/Aug. Fire at a Food Manufacturing Facility in New Taipei City

Economic Value Losses



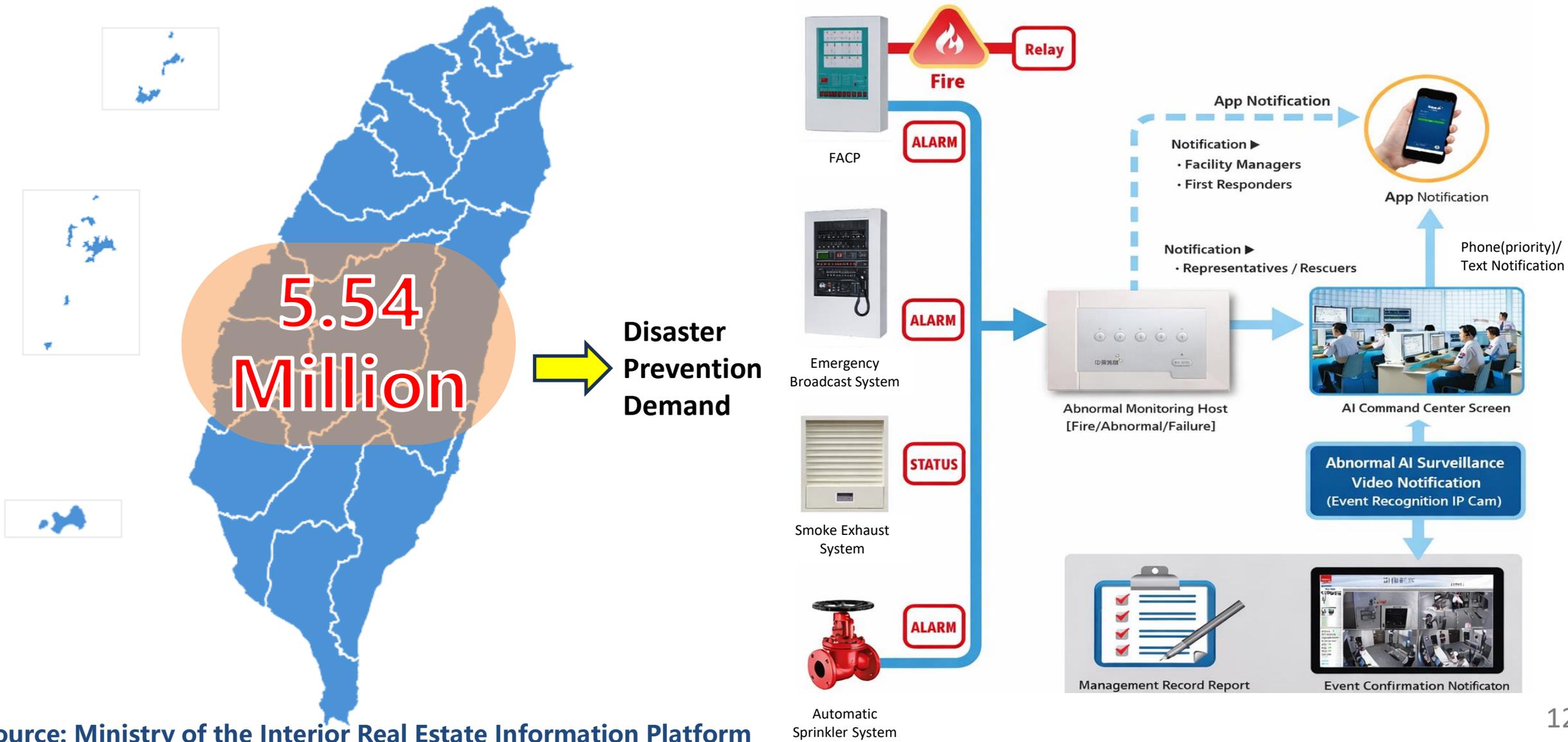
Casualties, site restoration, order losses
 Property losses + operational losses =
 difficult to estimate

5.54 Million Aging Buildings in Taiwan Driving Strong Demand Growth

Primary focus on third-party fire monitoring and early warning systems



Smart Fire Protection Plus



Fire Safety Case Highlights: Disaster Prevention Services Create New Revenue Momentum



感謝函

感謝貴公司管制人員戴■■■及SE陳■■■與值班幹部楊■■■，於115年1月31日於本處所，■■■■■■■工廠C■■■■■■■發生火災時，管制人員迅速通報聯絡，SE及支援幹部及時抵達現場協助撲滅火勢，有效防止火勢擴大，降低本公司損失，特此致上誠摯謝意。



2026年2月2日



MOI Subsidy Standards for National Land Security Resilience 「Disaster Response Emergency Life-Support Equipment」 Section:

368 Townships (Districts) Disaster Prevention Coordination Centers Up to NT\$1.1 million subsidy per site

7,748 Villages / Communities Up to NT\$150,000 subsidy per site

感謝狀

致 中興保全科技股份有限公司

我們謹此向 貴公司及當日到場協助之服務人員 陳江先生，致與最高程致感謝與高度讚賞。

2025年9月16日清晨本公司場內突發生起火警緊急狀況，貴公司團隊展現極高的專業素養和專業處理能力，確保災害發生後有效問題處理，顯著降低災害後的損失。

在此，我們特致此感謝狀，以表達我們對 貴公司及其員工由衷的感謝，我們期待未來有更多機會與 貴公司合作，共同推動科技進步與安全保障。

敬祝商祺

■■■■■■■ 有限公司
中華民國一十四年九月十七日

地址：高雄市大寮區大 街■■■■■■■



AI Privacy Shield Patrol — Transforming Safety from Visibility to Predictability



1

隱私區域24H
主動偵測



「安心眼」服務流程

4

客戶自行查詢報表
遠端系統自動更新



3

現場處理
客戶可自行處理或提出
服務支援等需求
※必要時,管制通報110



2

異常訊號觸發
管制即時通知
客戶端



24小時智慧偵測
AI管制中心連線



符合法定規範
自動留存紀錄



全程無人值守
省時省錢不費力



異常即時通報
全面預警防範

2026

Business Outlook 2

Smart Urban Development

From Network-Wide Connectivity
to Full-Scenario Integration

Six Key Exhibit Highlights

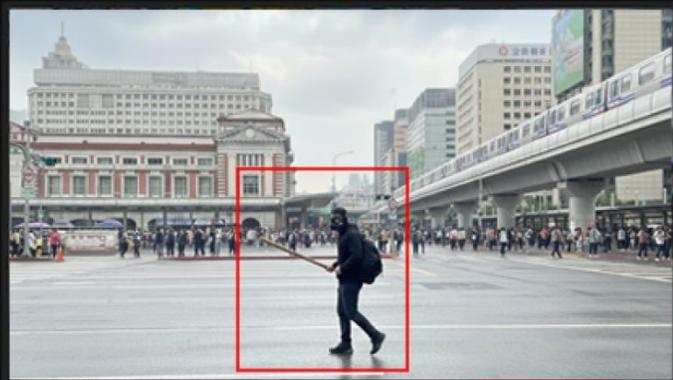
- AI Domain Safety Protection System
- AI Smart Parking Solution
- First-Ever AI Companion Robot **Omni + baby**
- Taiwan Infinity Flight Autonomous Drone Patrol
- Taiwan's First Autonomous AI Virtual Patrol
- First AI Intelligent Firefighting Integration with Smart Building



AI Voice and Video Management Applicable Across Various Scenarios Accurately Identifies **Key Footage** and **Critical Moments**



4個結果



NVR CH01 2025-03-18 17:10:55 (35s)
棍子



NVR CH01 2025-03-18 17:05:04 (2s)
棍子



NVR CH01 2025-03-18 17:29:03 (78s)
棍子



NVR CH01 2025-03-18 13:49:16 (8s)
棍子

開始時間

結束時間

時間區間 282分4秒

頻道

事件類型

配件

背包	帽子	夾克
眼鏡	背心	雨傘
外套	口罩	手套
毛衣	長袖衣服	行李箱
棍子	圍巾	襯衫
鞋子	購物袋	短袖衣服

AI Drone Solutions

Domain

Large



Task

1. A to B Supply Deployment
2. Medical Supply Deployment
3. Rural Delivery



物品
搬運投遞



影像
記錄航拍



定時
自主巡檢



資料收集
AI分析

Medien



1. Land, Sea, and Air Info Gathering
2. Aerial Traffic Flow Mapping
3. Aerial Survey of Traffic Patterns
4. Aerial Survey of Construction Areas
5. Autonomous Factory Inspection

Small



1. Autonomous Shop Opening and Closing Inspection
2. Gym Inspection
3. Warehouse Inventory Audit and Inspection Operations

Full-Process Seamless Monitoring

Building Smart Industrial Safety Defense Line



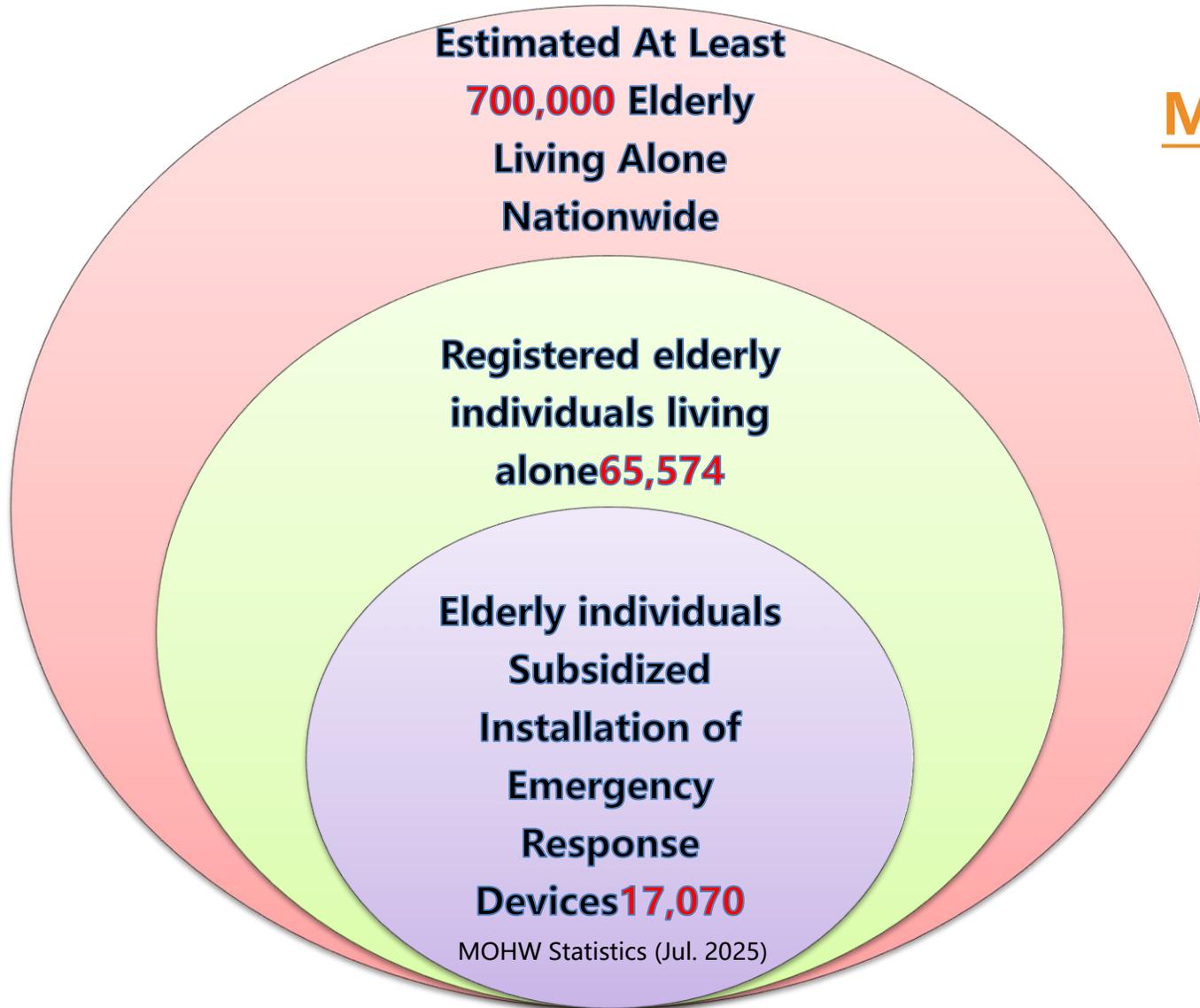
2026

Business Outlook 3
AI Smart

Healthcare Services

**Growing Demand for Elderly Living
Alone Under Super-Aged Society**

Low Penetration of Emergency Rescue Devices in Taiwan, The market still holds strong expansion potential



MOHW Expands Care Services for Elderly Living Alone

Survey and
Classification

Expands Emergency
Rescue Devices

Enhanced Meal Services
and Community Support

Increased Living
Allowances for
Disadvantaged Individuals

Expanding
Eligibility
for
Subsidies
and
Increasing
Installation
Rates

Long-Term Care Subsidies Upgraded, Introducing Fully-Leased Smart Assistive Technology

LTC 3.0 Smart Assistive Devices Subsidy: NT\$60,000 Every 3 Years (NT\$20,000 per Year)



智慧感應器

置於活動區域，可感知人員活動狀態



血壓計



跌倒偵測器

可偵測跌倒與久坐不起等異常狀況



隨身求救按鈕

可隨身攜帶，於緊急時刻按壓，一鍵求救



智慧照顧主機

4G無線傳輸，24小時連線不間斷守護家人即時求救與追蹤警訊



4G定位求救手錶

外出隨身求救電子圍籬定位



24小時緊急救援



跌倒偵測



異常追蹤



戶外求救定位



生活服務諮詢



居家訪視

2026

Business Outlook 4

Sustainable Development (ESG)

AI+ESG Dual Growth Drivers

Achieving Sustainable Development through Technological Innovation



Social Care

- Provisioning AED-New Life 200+
- Emergency Alert and Rescue Service Awarded Top 10 Age-Friendly Technology Products and Services in 2025
- Promoting Education, Culture, and Social Welfare through the Foundation



Low-Carbon Innovation

- Low-Carbon Communication System G.Talk Wins CES 2026 Innovation Award
- Smart Building Management and Smart Parking Enable Energy Saving and Carbon Reduction
- AI Drone Inspections Reduce Carbon Footprint



Management

- Both Revenue and Earnings Hit All-Time Highs in 2025
- Selected as One of the Top 100 Taiwan Companies by Foreign Investors in 2025
- Recipient of the 21st National Brand Yushan Award (Outstanding Enterprise Category)



**Sustainability, Leadership,
and a New Future
WE ARE THE FUTURE**