

Investor Conference

2025.10.02

Stock Symbol: 9917

Keynote Speaker: Frank Lin, Chairman of TAIWAN SECOM



Disclaimer

- The contents of this presentation have been prepared in accordance with the reviewed financial statements, and the financial statements have been prepared in accordance with IFRS, and the complete contents and data are based on the financial statements.
- The actual results of operations, financial conditions and statements of cash flow of the Company in the future may differ from the forecasted information. This may be due to a variety of known or unknown risks or uncertainties.
- Except as required by law, the Company is not obligated to proactively update the presentation of its future outlook in response to the generation of new information or the occurrence of future events.



Agenda

- **2Q2025 Financial Results**
- **4Q2025 Business Outlook**
- 03 Q&A

Food, Medical, Housing, Transportation, Entertainment through Taiwan Secom



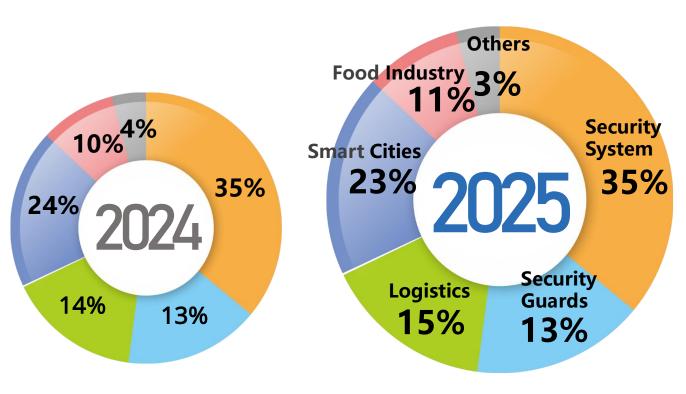


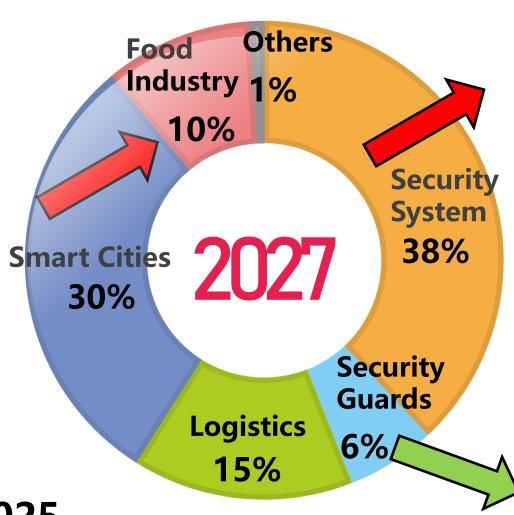


Revenue from Five Business Group



Revenue Distribution





Revenue Share of 1H2025





H12025 Financial Results

Income Statements



Unit: NT\$ M

	2025H1	2024H1		YoY
Revenue	9,388	8,622	766	+9%
Gross Profit	3,134	2,813	321	+11%
Gross Margin	33.39%	32.63%		+1% 👚
Operating Expenses	1,558	1,435	123	+9%
Operating Expenses Rate	16.60%	16.65%		+0%
Operating Income	1,576	1,378	198	+14%
Operating Margin	16.79%	15.98%		+1% 👚
Net Income	1,477	1,436	41	+3%
Net Profit Margin	15.73%	16.65%		-1%
EPS	3.26	3.18	0.08	+3%

Balance Sheets



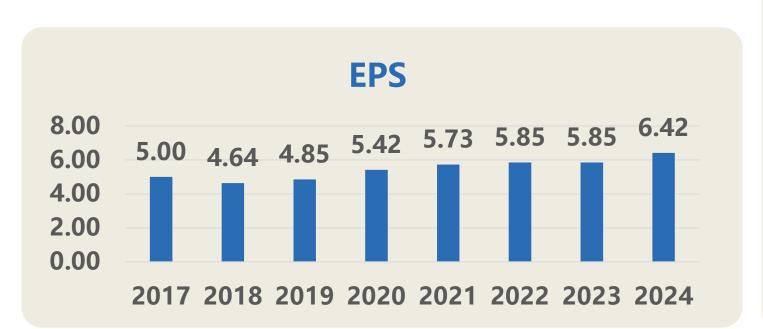
Unit: NT\$ M

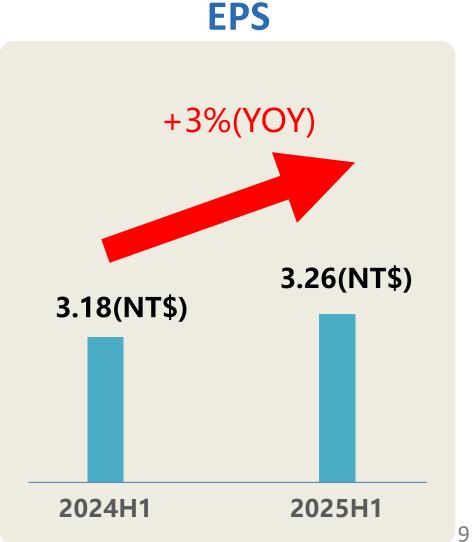
	2025.6.30	%	2024.6.30	%	YoY
Cash and cash equivalents	5,872	19%	5,117	18%	+15%
Accounts receivable (including related parties)	1,509	5%	1,606	6%	-6%
Prepayments	1,014	3%	822	3%	+23%
Investments accounted for using the equity method	4,662	15%	4,632	17%	+1%
Property, plant and equipment	10,302	34%	9,519	34%	+8%
Right-of-use assets	1,770	6%	1,159	4%	+53%
Total Assets	30,516	100%	28,021	100%	+9%
Current liabilities	10,199	33%	10,226	36%	+0%
Non-current liabilities	7,791	26%	5,636	20%	+38%
Total Liabilities	17,990	59%	15,862	57 %	+13%
Capital	4,512	15%	4,512	16%	+0%
Total Equity	12,526	41%	12,159	43%	+3%

High Dividend Payout Ratio



Year	2017	2018	2019	2020	2021	2022	2023	2024
Cash Dividend	4.0	4.0	4.0	5.0	5.0	5.0	5.2	5.2
Yield (%)	4.5	4.5	4.6	5.8	5.3	4.9	4.7	4.2
Pay Out Ratio (%)	80.0	86.2	82.5	92.3	87.3	85.5	88.9	81.0





Three Highlights in Departments



Unit: NT\$ M

Departments	2025H1	%	2024H1	%	YoY
Security System	3,260	35%	3,112	36%	148 5% 1
Logistics (Logistics/Cash Transportation)	1,376	15%	1,236	14%	139 11% 1
Smart City	2,182	23%	1,912	22%	270 14% 1

2025Q4

Business Outlook 1

Security System

Focusing on Al Disaster Prevention
Opportunities

Rising Workplace Incidents: 2.7 Building Fires Daily Fueling Al Disaster Prevention Demand



Building Fires on Jul 2025 376 cases

Building Fires during Jan-Jul 2025 2701 cases

Types of Building Fires (January to July 2025)

	Types of Building	Fires	
	Detached House	1040	
4	2 Apartment Complex	882	
	Office Building	41	
	Business Building	126	
	Mixed-Use Building	57	
(Warehouse	167	
(4 Factory	203	1
	Temple	31	ı
	Others	154	

Source:
National Fire Agency
Ministry of the
Interior

New Momentum in Security Systems: Emerging Business Opportunities in Disaster Prevention Systems Over 20% of Customers



Security Systems Market

80%
Residences
Factories, Warehouses,
Enterprise and
Franchise Customers

Construction Site Disaster Prevention Achievements



For Industrial

New Standards in Al Disaster Prevention 24/7 Connected Fire Blankets Enhancing Factory Safety





Top 5 Benefits of the AI Fire Monitoring & Warning System

24/7 Connected Fire Blankets

Al Real-Time Video Monitoring

Third-Party Alert System

Al Automated Monitoring for Irregularities

Comprehensive Annual Lease and Maintenance Warranty

All-Series Fire Blankets: Product Line Advantages Enterprises and Department Stores: Rising Installation Demand



Enterprises Factories

Residents **Communities**

Individuals











Smoke Escape Mask

New

Double-Layer Fire-Resistant **Phone Pouch**

Stylish Fire Extinguisher

EV and E-Motorcycle Fire Blankets

New **Lithium Battery Fire Blanket**

New

SECOM Emergency Kit

Residential Fire Blanket

Enterprise Fire Blanket Installation Performance

- Hotels and Resorts | Department Stores & Shopping Malls | Automotive Industry
- Residential Complexes | Government Agencies | Parks & Public Venues
- Hospitals & Medical Centers | Parking Management Companies | Private **Enterprises**

For Franchise Customers

24/7 SECOM Fire Detector Central Control: Necessary for the Eight types of Entertainment Venues in Taipei City







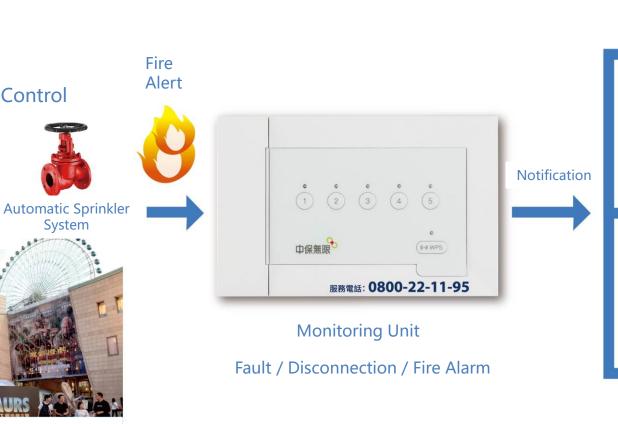


EAS Fume



System

Department Store / **Franchise Customers**



SECOM Command

Center

Call

119

Premises

Manager

Reporting Service Providers/Fire Station





2025Q4

Business Outlook 2

Smart Parking

Growing Need for Smart Parking Spaces

Smart Parking Innovation: Cooperation with Taichung City Government on ITS Stage







臺中市政府交通局 Transportation Bureau of Taichung City Government



Aesthetics × AI Technology

Taichung Smart Parking Creates a New Urban Aesthetic

Park Your Vehicle

Simply pull into an available parking space as usual.

Automatic Plate Recognition

ur system captures your license plate using -powered cameras—no tickets, no hassle.

Cloud-Based Ticketing

hicle information is securely transmitted to the ud, where a digital parking notice is automatically

Pay Your Way

se your preferred method—Apple Pay, Google Pay, Pal, and more—to complete your payment quickly



Smart Image Processing

To protect personal privacy, all images captured by our ground-mounted equipment are processed using AI technology. Only the license plate number is retained, while all other areas of the photo are automatically blurred to ensure data security and user anonymity.

This process complies with data protection regulations and reflects our commitment to responsible smart city solutions.



loT Technology Connecting Urban On-Street Parking Spaces

Highlights





Taoyuan Parking Management Upgrade: Toward Comprehensive Smart Solutions

Smart Parking Poles + Magnetometer Field Sensors with Mobile Payment Discounts → Aiming 100% Deployment by End of 2026



Smart parking poles are being installed across Taoyuan by the Department of Transportation.

SECOM Smart Parking Driving ESG: Cutting 39 Tons of CO₂ Each Month



AI Intelligentization

24/7 Cloud-Based Backend Slot Connectivity to Enhance Efficiency

Paperless + Real-Time

Paperless Ticketing Expected to Reduce 1,067,327 Paper Slips per Month, which Saving 36.8 Trees Through Reduced Paper Usage.

Energy-Efficient

EV Ticketing Reduces Carbon Emissions by a Total of 39 Tons per Month.

2025Q4

Business Outlook 3

Al Smart

Healthcare Services

Growing Demand for Elderly Living Alone

SECOM Targets the Super-Aged Market, **Awarded 2025 Top 10 Friendly Products**



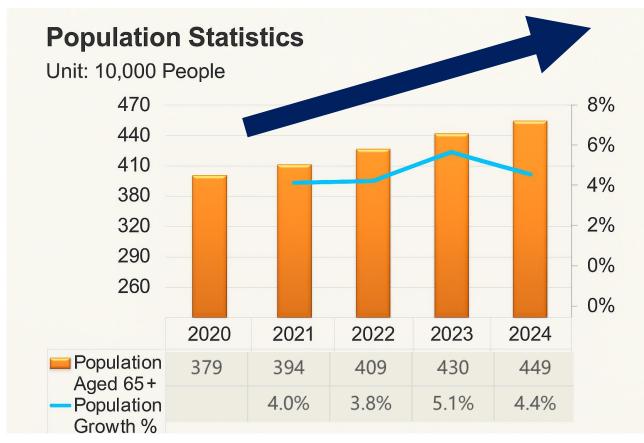




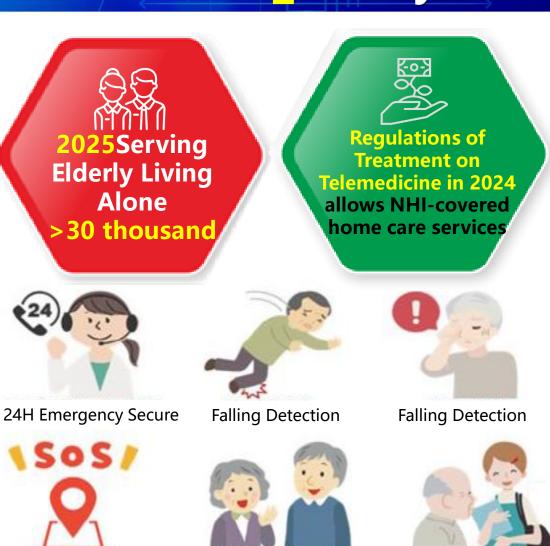
Smart Healthcare Services: Cumulative Services Provided to 30 thousand



Healthcare Services 10-15%



Source: Department of Household Registration, Ministry of the Interior



Life Consultation Service

Outdoor SOS GPS

Home Visiting

AED Emergency Rescue Integration ExpertNewLife200+



Saving 200[†] Lifes, 200 families over the past decade



On-Site
Healthcare
Services













Sustainability, Leadership, and a New Future WE ARE THE FUTURE