

Investor Conference

2025.06.26

Stock Symbol: 9917

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Disclaimer

- The contents of this presentation have been prepared in accordance with the reviewed financial statements, and the financial statements have been prepared in accordance with IFRS, and the complete contents and data are based on the financial statements.
- The actual results of operations, financial conditions and statements of cash flow of the Company in the future may differ from the forecasted information.
 This may be due to a variety of known or unknown risks or uncertainties.
- Except as required by law, the Company is not obligated to proactively update the presentation of its future outlook in response to the generation of new information or the occurrence of future events.



Agenda

- 1Q2025 Financial Results
- **12** 2H2025 Business Outlook
- 03 Q&A

Food, Medical, Housing, Transportation, Entertainment through Taiwan Secom



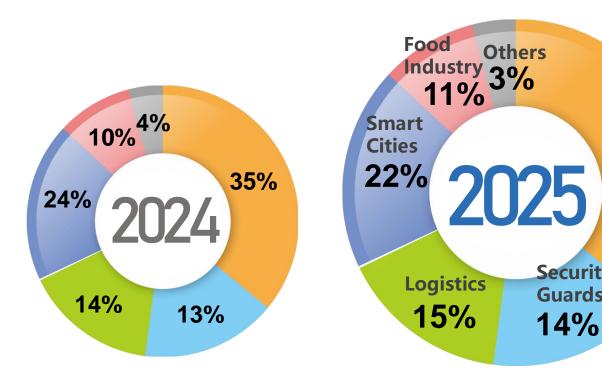




Revenue from Five Business Group

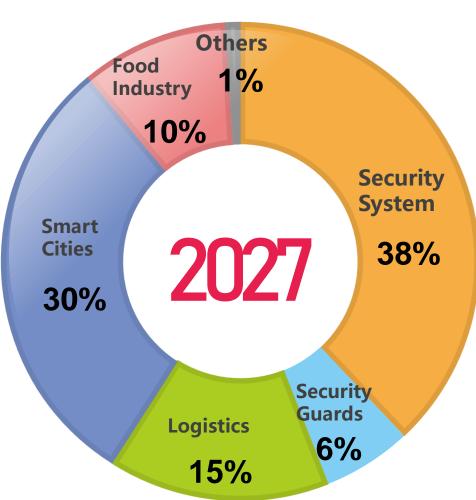


Revenue Distribution













1Q2025 Financial Results

Three Key Financial Ratios Increase



Income Statements

Unit: NT\$ M

	2025Q1	2024Q1	YoY	
Revenue	4,638	4,282	356	+8.3%
Gross Profit	1,561	1,400	161	+12%
Gross Margin	34%	33%		+1% 🕇
Operating Expenses	749	704	45	+6%
Operating Expenses Rate	16%	17%		-1%
Operating Income	812	696	117	+17%
Operating Margin	18%	16%		+2% 🕇
Net Income	720	631	90	+14%
Net Profit Margin	16%	15%		+1% 🕇

Steady Growth of Assets



Balance Sheets

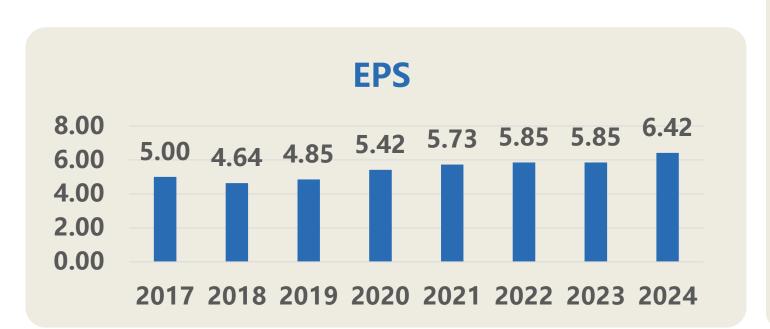
Unit: NT\$ M

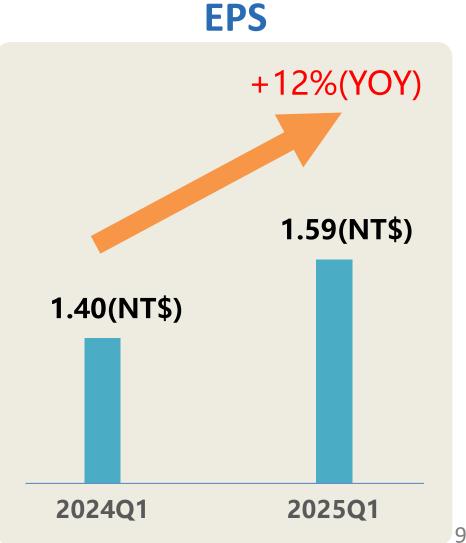
	2025.03.31	2024.03.31	YoY
Cash and Cash Equivalents	5,918	4,503	+31%
Investments Accounted for Using the Equity Method	5,118	4,664	+10%
Property, Plant and Equipment	10,209	9,498	+7%
Total Assets	29,533	27,020	+9%
Long-term & Short-term Loans	6,897	5,416	+27%
Capital	4,512	4,512	+0%
Total Liabilities	15,316	13,315	+15%
Total Equity	14,217	13,705	+4%

High Dividend Payout Ratio



Year	2017	2018	2019	2020	2021	2022	2023	2024
Cash Dividend	4.0	4.0	4.0	5.0	5.0	5.0	5.2	5.2
Yield (%)	4.5	4.5	4.6	5.8	5.3	4.9	4.7	4.2
Pay Out Ratio (%)	80.0	86.2	82.5	92.3	87.3	85.5	88.9	81.0





Three Highlights in Departments



Unit: NT\$ M

Departments	2025Q1	%	2024Q1	%	YoY	
Security System	1,662	35%	1,541	36%	81 5%	•
Logistics (Logistics/Cash Transportation)	710	15%	636	15%	74 12%	•
Smart City	1,012	22%	931	22%	81 9%	1

2025 H2

Business Outlook 1 Fire Warning

Al

Al

Vehicle Recognition

Al Smart
Building Management

Household

Commercial

Office

Security System
Three Major Growth Drivers

Growth Driven: Al Smart Building Management System Replaces Manual Management







[AI facial recognition] access control

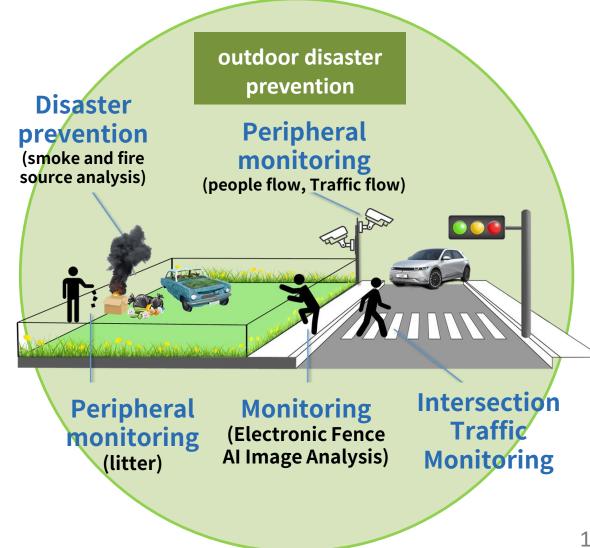
24-hour security monitoring

The Security Control Center connect with the police and send personnel for help

Opportunities: Fire Warning for Old House and Community with Subsidy Project







Rental License Plate Al Recognition System Community Management Committee's Installation Demand is Strong









No remote control required Or magnetic buckle



Improve entrance and exit safety



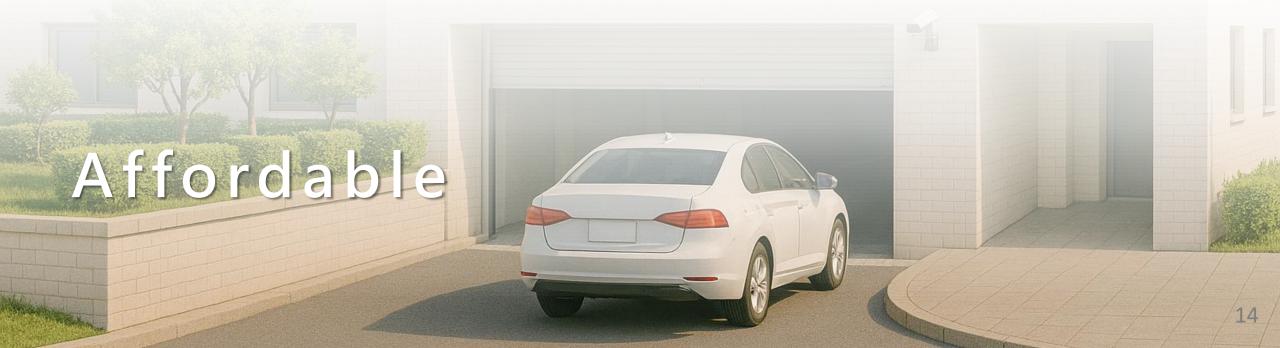
Easy management



Vehicle entry and exit Can be listed



Maintenance No worries



2025 H2
Business Outlook 2
Unmanned Store
Business Opportunities

Demand Increases: Cash Management







Momentum: Unmanned Field Solution



LEEBAO Integrated Solution for Unmanned Store

Management Platform

Back side

- Banknote remittance
- Transaction report analysis
- Self-service payment and deposit



Payment Machine

Service

- Exchange for replacement banknotes
- Troubleshooting services
- Machine maintenance
- Storm & Flood monitoring

2025 H2

Operational Focus 4 Drone Application

(中保無限飛)

Point 1

Subscription Model for Al Drone Application Platform

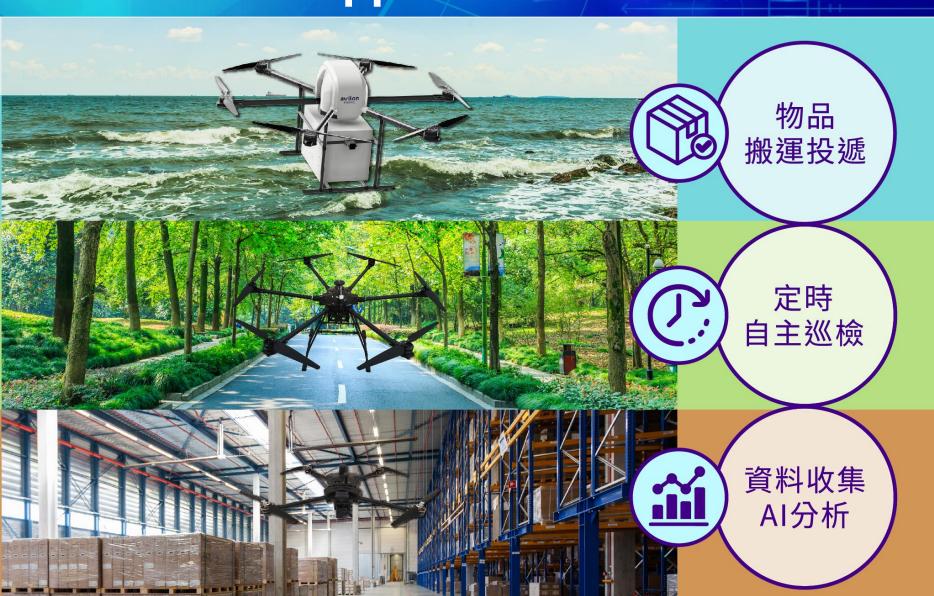


場域

大型

中型

小型



Operational Focus of 2025 ESG

Two Main Training Topics English Education + ICT Communication







Improve English expression

ICT Information and Communications Technology Training Program

Long-term Training and Companionship. Supplementary Classes and Baseball camps. Shorten the Education Gap











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